

## CURRICULUM VITAE

1. Surname: BENNETT  
 2. First Name: James Gordon  
 3. Date of Birth: November 5, 1953  
 4. Nationality: German and USA  
 5. Civil status: Married, two children

### 6. Education:

|                          |  |
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| Institutions:            | University of Bonn (Germany)   |
| Date: from/to (MM/YY)    | 09/1978 - 08/1985  |
| Degree(s) or Diploma(s): | Ph.D. in Agricultural Sciences (with specialisation in policy analysis)                                      |
| Institutions:            | Lübbecke Vocational School (Germany)   |
| Date: from/to (MM/YY)    | 09/1975 - 08/1978  |
| Degree(s) or Diploma(s): | Vocational Degree in Agriculture   |
| Institutions:            | University of Rochester (USA) and University of Trier (Germany)  |
| Date: from/to (MM/YY)    | 09/1971 - 08/1975  |
| Degree(s) or Diploma(s): | BAs in Political Science (with specialisation in international relations) and German Language and Literature |

### 7. Language skills: (1 to 5 for competence, where 5 is highest)

| Language                | Reading | Spoken | Written |
|-------------------------|---------|--------|---------|
| English (mother tongue) | 5       | 5      | 5       |
| German                  | 5       | 5      | 5       |
| French                  | 5       | 5      | 5       |

### 8. Membership of professional bodies:

- Association Guinéenne d'Evaluateurs (AGEVAL): founding member, head of training, European representative since 2005
- Society for Policy Research (Gesellschaft für Programmforschung in der öffentlichen Verwaltung e.V.): member since 1994

### 9. Other skills:

- Many years of practical experience in international project management, planning, execution, monitoring and evaluation (M&E) including training and workshop moderation employing strategic planning, SWOT, logical framework, theories of change, scenario modelling, results and value chains, Project Cycle Management (PCM), Results-Oriented Monitoring (ROM) and Capacity Works (CW),

- Solid conceptual and practical background in public revenue and budget planning, external audit, natural resource governance, corporate social responsibility, public sector management, PFM, results-based management (RBM), macroeconomic planning, sector policy support (emphasis on mining and agriculture), financial governance, regional policy and planning, private sector development, local economic development (LED),
- Good working knowledge of standard tools for computerized management, especially in weak information management environments, with emphasis on statistical, analytical and decision information systems including on-line survey systems for support to the formulation of economic policies,
- Very good knowledge of the policies and procedures of international development cooperation institutions,
- Extensive professional experience in facilitation and moderation of workshops, seminars and large conferences, especially in intercultural and high-level contexts.

#### **10. Present position:**

- International advisor, trainer, facilitator and researcher (free-lance consultant)
- Senior Lecturer at the Frankfurt School of Finance and Management (FSFM)

#### **11. Years within the company:**

- Since 2014 as Senior Lecturer at the FSFM
- Since 1989 as independent consultant

#### **12. Key Qualifications:**

- Technical advising in international projects for capacity building and human capacity development (HCD), strategic planning, project management, monitoring and evaluation, economic statistics, economic and social policy analysis, reporting and quality control, and corporate social responsibility
- Vast practical experience in project planning, including strategic planning, monitoring and evaluation, project cycle management (PCM), SWOT and results-based management (RBM)
- Multidisciplinary professional experience as project manager and mission leader in GIZ and EU funded technical assistance projects, good knowledge of GIZ and EU procedures, especially in Project Cycle Management (PCM) and Results-Oriented Monitoring (ROM)
- Research and teaching in good economic, financial and local governance, poverty reduction, statistics, economic analysis and forecasting, economic modelling, regional integration, public sector management, international trade policy, development policy and RBM
- Proven organisational and leadership abilities, especially in multidisciplinary and multicultural teams using diverse concepts and tools for participatory planning, monitoring and evaluation
- Professional specialisation in development and application of results- and impact-oriented monitoring and evaluation systems as well as qualitative and quantitative statistical indicator and index systems

#### **13. Country Experience:**

Bangladesh, Barbados, Belarus, Benin, Botswana, Burkina Faso, Burundi, Cambodia, Cameroon, Central African Republic, China, Comoros, Côte d'Ivoire, DR Congo, Dominican Republic, Ethiopia, Fiji, Gabon, Georgia, Ghana, Guinea, Hungary, Jordan, Kazakhstan, Kenya, Kyrgyz Republic, Liberia, Malawi, Mali, Mauritania, Montenegro, Namibia, Niger, Papua New Guinea, Peru, Poland, Rwanda, Senegal, Sierra Leone, Slovakia, Slovenia, Solomon Islands, South Africa, South Sudan, Swaziland, Tanzania, Togo, Tunisia, Turkey, Uganda, Ukraine, Yemen, Zambia, Zimbabwe

#### 14. Specific Country and Project Experience:

| Country                      | Date: from/to             | Name and description of the project (contractor in parentheses)  |
|------------------------------|---------------------------|--|
| Mauritania                   | 01-02/18<br>(on-going)    | Facilitation of multi-stakeholder operational planning workshops for the Fisheries Transparency Initiative (FiTI), the Ministry of Petroleum, Energy and Mines (MPEMi) and the Organisation for Resources and Geology in Mauritania (ORGM) (GIZ/BGR)     |
| Global                       | 11/17-03/18<br>(on-going) | Research for international cooperation policy advising, Industry 4.0 actor analysis and human capacity development potential assessment for support to digitalisation in global supply chains with business partners based in developing countries (GIZ) |
| Global                       | 09/17-01/18               | Mission leader, project assessment and design / planning of 2 <sup>nd</sup> phase of "Alliance for Integrity" project for business compliance and integrity through multi-actor partnership initiatives for corruption prevention (GIZ)                  |
| Southern Africa              | 06-10/17                  | Elaboration of AFROSAI-E's long-term Financial Sustainability Plan (AFROSAI-E)   |
| Niger / France               | 03-09/17                  | Advisory support to the Fonds de Solidarité Africain (FSA) to prepare a soft due diligence appraisal and facilitate international lending operations (NATEX AB, Sweden)  |
| Ukraine                      | 03-05/17                  | Mission leader, Programme design for Good Financial Governance in the Health Sector (GIZ)  |
| DR Congo                     | 02-04/17                  | Design and implementation of a monitoring and evaluation system for the Commission Internationale du Bassin Congo-Oubangui-Sangha (GIZ)  |
| Mauritania                   | 02/17                     | Support to the elaboration of the National Mining Strategy based on the Africa Mining Vision (GIZ)   |
| Togo                         | 01/17                     | Technical assistance to the African Organisation of Public Accounts Committees (AFROPAC) in the areas of strategic and operational planning (GIZ)  |
| Guinea                       | 12/16                     | Support to the participatory elaboration of a Corporate Social Responsibility (CSR) policy for the mining sector in the region of Boké (GIZ)   |
| Central Africa<br>(Cameroon) | 11/16                     | Technical assistance to strengthen monitoring and evaluation of German support to Mining Sector Governance in Central Africa (CEMAC) (GIZ)   |
| Global                       | 08-12/16                  | Design and implementation of in-depth assessment of international best practices in poverty reduction through targeting; elaboration of guidelines / primers (GIZ/KfW)   |

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| Malawi                    | 05-09/16                          | Facilitation of a regional workshop (Southern and Eastern Africa) and elaboration of Issues Paper re. how to improve the functionality of Internal Control Systems and strengthen their interactions with Supreme Audit Institutions and other control actors in Southern and East Africa (GIZ) |
| Kazakhstan                | 04/-06/16                         | Evaluation of German support to the German-Kazakh Agricultural Policy Dialogue (Federal Ministry of Nutrition and Agriculture / GfA)  |
| Mali                      | 05/16                             | Technical assistance to the elaboration of a new national Mining Code based on the Africa Mining Vision (GIZ)   |
| DR Congo                  | 02-04/16                          | Support to the design and implementation of a Corporate Social Responsibility (CSR) reporting system for improved transparency and accountability in the mining sector (GIZ)  |
| Global                    | 11-12/15                          | Development of an issues paper, a stakeholder analysis and a concept note on "Achieving the Sustainable Development Goals: What Role(s) for Supreme Audit Institutions?" (GIZ)  |
| Malawi                    | 10/15                             | Head moderation of symposium on "Value and Benefits of a Supreme Audit Institution - Strengthening the Independence of the Auditor General and the National Audit Office of Malawi" (GIZ)   |
| Caribbean region          | 08-11/15                          | Advisory technical support towards the design of a monitoring and evaluation system to track the progress in implementation of the CARIFORUM-EU Economic Partnership Agreement (GIZ)  |
| South Africa              | 07-10/15                          | Technical support to development of a monitoring and evaluation system for implementation of the Pan-African Parliament's Strategic Plan 2014-17 (GIZ)  |
| Mali                      | 05/15                             | Support to strategic planning, monitoring and evaluation in the project Support to EITI Mali (GIZ)  |
| Central Africa (Cameroon) | 03-04/15                          | Design and pilot implementation of a performance monitoring and evaluation system for the project Support to Mining Sector Governance in Central Africa (CEMAC) (GIZ)   |
| Germany                   | 02/15                             | Planning and moderation of a strategic planning workshop for the sector program "Resources & Development" (GIZ)   |
| Benin                     | 11/14                             | Organisation and execution of training for national experts in Poverty and Social Impact Analysis (PSIA) (GIZ)  |
| Germany                   | 09-11/14                          | Project evaluation, "Global Extractive Resource Initiative" (GIZ/BGR)   |
| Caribbean region          | 05/14, 05/13, 02/13, 09/12, 06/12 | Development of concepts and tools for monitoring and evaluation including impact assessment of export promotion and investment development activities in the CARIFORUM region (EU/GIZ)  |
| Liberia and Sierra Leone  | 05/14, 03/14                      | Gap Analysis of the African Mining Vision (AMV) in Liberia and Sierra Leone (GIZ)   |

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| Central Africa (Cameroon) | 01-02/14            | Project progress review (evaluation) for Strengthening resource governance in the Economic and Monetary Union of Central Africa (CEMAC) (GIZ)   |
| Sierra Leone              | 01/14               | Planning workshop moderation for the project "Regional Resource Governance in West Africa" (GIZ)  |
| Burundi and Zambia        | 10/13               | Project progress review (evaluation), Support to the International Conference of the Great Lakes Region (GIZ)   |
| Turkey                    | 02/13               | Training and coaching of young professionals from East European countries (German Council on Foreign Relations / Robert Bosch Foundation / C.F. Goerdeler Kolleg)   |
| South Sudan               | 02/13               | Support to the annual review meeting of the South African Development Community Organisation of Public Accounts Committees (SADCOPAC) in Juba (GIZ)   |
| China                     | 01/13               | Training of young professionals in project management for the social dimensions of higher education (Robert Bosch Foundation)   |
| Central Africa (Cameroon) | 11/12               | Design of a monitoring and evaluation (M&E) system for CEMAC's Regional Economic Programme comprising 106 individual projects (GIZ)   |
| Sub-Saharan Africa        | 07 - 09/12          | Final evaluation of GIZ's International Leadership Training (ILT) programme in customs administration; publication of HCD guidelines for customs administration (GIZ)                                     |
| Côte d'Ivoire and Germany | 09/12, 07/12        | Training and moderation of a regional workshops of the Extractive Industries Transparency Initiative (GIZ)  |
| Montenegro                | 06/12               | Planning and moderation of impact evaluation workshop for the "Support to External Audit" (SEA) project (GIZ)   |
| DR Congo                  | 03 - 06/12          | Project progress review (evaluation), "Sustainable use of mineral resources, strengthening of good governance" (GIZ and BGR)  |
| Africa (general)          | 03/12               | Training of young African customs administration experts in Strategic Project Management (GIZ)  |
| Global                    | 03/12, 01/12        | Workshop moderation for BMZ, GIZ, BGR and World Bank in field of good resource governance (GIZ)   |
| Burkina Faso              | 12/11 - 02/12       | Project progress review (evaluation), "Technical Advisor in the Ministry of Economics and Finance" (GIZ)  |
| EU / Ethiopia             | 08/11 - 11/11       | Formulation study to establish the Joint Africa-EU Strategy (JAES) Support Mechanism (STEM-VCR / IBF / EC)  |
| Eastern Europe            | 09/11 - 09/12       | Project management for good governance, Training and coaching of young professionals from East European countries (German Council on Foreign Relations / Robert Bosch Foundation / C.F. Goerdeler Kolleg) |
| Guinea                    | 11/11, 02/11, 12/10 | Support to the design of technical assistance in the field of extractive industries governance, training in public-private  |

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|             |  | partnership and local economic development (GIZ)   |
| Global      | 04/11 - 06/11                            | Elaboration of a results chain approach for the design of technical support to the Extractive Industries Transparency Initiative (EITI) and related initiatives (GIZ)  |
| Global      | 12/10 - 07/11                            | Development of a monitoring system for the International Tax Compact (ITC) sector project (GIZ)  |
| East Africa | 08/10 - 05/11                            | Poverty impact evaluation of 30 measures ("PPP") for cooperation with the private sector (agriculture and health sectors) sectors of Ethiopia, Kenya and Tanzania; publication of manual for methods and tools of poverty-oriented reporting (GIZ) |
| Montenegro  | 09/10, 06/10                             | Support to preparation of the Strategic Development Plan 2001-2015 of the State Audit Institution, DRI (EU / GTZ)  |
| Comoros     | 04/10                                    | Monitoring of EU-sponsored programmes, Mission leader, Subject areas being public sector capacity building in macro-economic planning, support to the NAO (EU / Danish Management)   |
| Senegal     | 03/11, 02/10, 12/09, 10/09, 05/09, 12/08 | Public sector performance management, Consultation and training for strategic planning, monitoring and evaluation for enhanced performance in poverty-oriented public financial management (GTZ)   |
| Cambodia    | 05/10, 09/09                             | Technical assistance to the National Audit Authority (NAA) to monitor and evaluate progress in the implementation of its strategic plan (GTZ)  |
| Burundi     | 05/09                                    | Monitoring of EU-sponsored programmes, Mission leader, subject areas being support to National Authorising Officer, support to good governance (EU / Danish Management)  |
| Zambia      | 03/09                                    | Project progress review (evaluation) of "Incorporating the Poverty Reduction Strategy (PRS) into the Budget Process" in the Ministry of Finance (GTZ)  |
| Guinea      | 02/09                                    | Technical support to the monitoring and evaluation of the regional Poverty Reduction Strategy (PRS) in the administrative region of Labé (GTZ)   |
| Senegal     | 12/08                                    | Development of a Poverty Reduction Strategy (PRS) indicator system and support to preparation of Poverty Impact Assessments (PIAs) in the Ministry of Finance (GTZ)  |
| Guinea      | 11/08                                    | Development of an integrated monitoring and evaluation (M&E) system to support implementation of the national and regional Poverty Reduction Strategies (GTZ)  |
| Georgia     | 06-10/08                                 | Country-level evaluation of EU support to Georgia during the period 2002-2006; team leader (EU / AFC Bonn)   |
| Benin       | 04/08, 11/07                             | Identification of existing capacities and needs in the area of Poverty and Social Impact Analysis, PSIA (GTZ)  |

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| Guinea                                     | 03/08, 10/07,<br>05/07, 12/06 | Planning, execution and follow up of basic and advanced training for public and non-State actors in concepts and methodologies of Local Economic Development (LED), region of Labé (GTZ)                                |
| Fiji, Papua New Guinea and Solomon Islands | 08/07                         | Monitoring of EU-sponsored programmes, Fisheries mission leader, subject areas being development of tuna fisheries, basic education and disaster management (EU / Price Waterhouse Coopers)                             |
| Guinea                                     | 05/07                         | Field survey of conditions for Local Economic Development (LED) in 5 prefectures of the administrative region of Labé (GTZ).  |
| Yemen                                      | 03/07                         | Strategic support to civil society and women's participation in socio-economic planning, monitoring and evaluation (Yemeni Women's Union / Oxfam).  |
| Guinea                                     | 12/06                         | Organization of a workshop on cooperation between socio-economic researchers and African policy makers for the promotion of Good Governance (GTZ).  |
| Cameroon                                   | 08/06                         | Ex ante evaluation of a proposed Cameroon-German project to operationalize the Paris Declaration on Aid Effectiveness (GTZ).  |
| Yemen                                      | 02/07, 09/06,<br>06/06        | Technical assistance to the formulation and implementation of a monitoring and evaluation (M&E) strategy for the Socio-economic Development Plan for Poverty Reduction (GTZ).   |
| Gabon                                      | 05/06                         | Monitoring of EU-sponsored programmes, Mission leader and monitor, subject areas being support to the mining sector (SYSMIN); revue of the Technical Cooperation Facility (TCF) (EU / Price Waterhouse Coopers)         |
| Guinea                                     | 02/06                         | Evaluation of PRSP, Phase 1, including process design and training of 20 local evaluators in concepts and practice of Pro-Poor Growth (PPG) strategies (GTZ)  |
| Guinea                                     | 12/05                         | Technical support to the evaluation of Guinea's first Poverty Reduction Strategy (French Ministry of Foreign Affairs)   |
| Guinea                                     | 10/05 - 11/05                 | Training of local experts on "Poverty, Governance and Strengthening of Institutional and Human Capacities" (GTZ)  |
| Central African Republic                   | 09/05                         | Monitoring of EU-sponsored programmes, Mission leader and monitor, subject areas being aid coordination, regional integration (EU / Price Waterhouse Coopers)   |
| Multi-regional                             | 04/05-05/05                   | Technical assistance to the design of a mid-term evaluation of UK's strategy to combat HIV and AIDS in developing countries (DFID / Institute for Health Sector Development, London)                                    |
| Guinea                                     | 06/05, 03/05,<br>12/04        | Training of local experts in concepts and methodology of project monitoring and evaluation (M&E) as well as preparation of a comprehensive evaluation of phase 1 of Guinea's poverty reduction strategy programme (GTZ) |

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| Democratic Republic of Congo (Kinshasa) | 11/04         | Monitoring of EU-sponsored programmes for (a) Support to the Judicial System and (b) Institutional Support to transitional institutions and the National Authorising Officer (EU / Danish Management – Danish Management) |
| Botswana                                | 10/04         | Programme progress review (evaluation), Technical assistance to strengthen the SADC Secretariat, with focus on matters of trade policy advising and private sector dialogue (GTZ)   |
| Central African Republic                | 07/04         | Monitoring of EU-sponsored projects, Mission leader and project monitor for (a) technical and institutional support to the CEMAC Secretariat and (b) support to the National Authorising Officer (EU / Danish Management) |
| Sierra Leone                            | 06/04         | Training of refugee relief and community development project staff in concepts and methods of monitoring and evaluation, for English-speaking West Africa (GTZ-IS)  |
| Benin                                   | 05/04         | Training of World Bank and EU project staff in concepts and methods of monitoring and evaluation, for French-speaking West Africa (GTZ-IS)  |
| Burkina Faso                            | 10/03         | Monitoring of EU-sponsored projects for (a) private sector promotion and (b) good governance (EU / Danish Management)   |
| Multiregional                           | 05/03         | Planning of an international conference and moderation of workshops on "Regional Integration and Food Security", Pretoria 05/03 (FAO)   |
| Cameroon                                | 12/02         | Diagnostic study, Analysis of economic competitiveness at macro, meso and micro levels, with a view to establishing cluster-level strategies (GTZ)  |
| Multiregional                           | 12/02         | Planning and carrying out of moderation for an international conference on "Eradicating Violence against Women and Girls", Berlin 12/02 (GTZ)   |
| Hungary                                 | 11/02 - 01/04 | Analysis of training needs and setting up of training plan for trainers, internal controllers and auditors to reach internationally accepted standards (ADETEF)   |
| Multiregional                           | 9/02 - 04/03  | Global review and analysis of regional economic groups with regard to planning and formulation of common agricultural policies (FAO)  |
| Niger                                   | 09/02         | Monitoring of EU-sponsored projects for (a) promotion of regional integration and (b) road rehabilitation (EU / Danish Management)  |
| Eastern Europe                          | 07/02         | Project design and management, Development of technical concepts for GTZ offers of services in the areas of Economic Census preparation (Russian Federation) and agricultural investments (SAPARD, Bulgaria)              |



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| Guinea        | 02/02         | Monitoring mission leader, Review of 8 EU-sponsored projects, personally assigned to monitoring of support to (a) scientific research in fisheries, (b) rural development in North-East Guinea (EU / Danish Management) |
| Guinea        | 02/02 - 03/04 | Development and introduction of concepts and tools for coherency testing, coordination, monitoring, evaluation, impact simulation (including modelling) and regionalisation of poverty reduction strategies (GTZ)       |
| Poland        | 12/01         | Preparation and execution of Project Management Training Seminars within the Phare Cross-Border Cooperation Programme (EU / GTZ)  |
| Poland        | 11/01         | Preparation of EU-sponsored projects for labour market support, SME and export promotion, training of unemployed, employment pacts (GTZ)  |
| Multiregional | 10/01         | Analysis of results of pilot phase of the EU global project monitoring project, based upon approximately 400 project reports (EU / Danish Management)   |
| Namibia       | 09/01         | Monitoring of EU-sponsored projects for promotion of (a) the mining sector and (b) microprojects (EU / Danish Management)   |
| Botswana      | 06/01         | Programme of support to the Secretariat of the Southern African Development Community (SADC) in Gaborone, Preparatory study and draft programme design (GTZ)  |
| China         | 03/01         | Monitoring of EU-sponsored projects for promotion of (a) potato seed and (b) livestock (yak and sheep) development in Qinghai Province (EU / Danish Management)   |
| Guinea        | 07/01, 02/01  | Evaluation of the Guinean "Poverty Reduction Strategy Paper" (PRSP) and programming of German contribution to its completion and implementation (GTZ)   |
| Zambia        | 09/00         | Monitoring of EU-sponsored projects for promotion of microprojects, private sector development and structural adjustment (EU / Danish Management)   |
| Cameroon      | 09/00, 03/00  | Development of industrial statistics and indicators for private sector decision support (GTZ)   |
| Poland        | 01/00 - 06/01 | Project Manager for Special Preparatory Programme (SPP) of support to European integration and regional development (EU / GTZ)  |
| Tanzania      | 12/99         | Evaluation of local poverty research and development (R&D) capacities to support the Special Programme of Assistance (SPA) to Africa (GTZ)  |
| Regional      | 08/99 - 12/00 | Elaboration of advisory guidelines for poverty-oriented economic policy in transition countries (GTZ)   |
| Swaziland     | 06/99 - 12/99 | Technical support to project impact analysis and provision of training courses in economic analysis at the Ministry of Planning (Education Transformation Group)  |

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| Uganda          | 02/99                   | Technical support to the Ministry of Planning in the area of databank development for monitoring and evaluation of international co-operation projects (GTZ).                                |
| Belarus         | 02/99                   | Project management assistance to the establishment of gender-sensitive curricula and internships at the European Humanities University (EHU) and Envila Women's College (GTZ)                |
| Swaziland       | 03/98 - 12/98           | Technical and organisational support to management of advisory assistance to the Ministry of Planning (GTZ)  |
| Hungary         | 02/98 - 12/98           | Expert team leader for strategic human resource development at the State Treasury (EU / Adetef / GTZ)  |
| East Africa     | 01/98 - 12/99           | Co-ordination of an expert team for regional Science and Technology (S&T) Policy in East Africa (GTZ)  |
| Belarus         | 02/97 - 12/97           | Planning and management including monitoring and evaluation of Technical Assistance to European Humanities University in the area of business cycle monitoring (GTZ)                         |
| Kazakhstan      | 12/97 - 12/99           | Management and co-ordination of German technical co-operation with the national Statistics Agency (GTZ)  |
| East Africa     | 09/97 - 11/98           | Design and management of Technical Assistance to the Secretariat of the East African Co-operation (GTZ)  |
| Namibia         | 12/95                   | Organisation and moderation of a strategic planning exercise in the National Planning Commission (GTZ)   |
| Kyrgyz Republic | 07/95 - 06/99           | Project co-ordination and organisational support to reform of agricultural statistics in particular at the local and regional level in the National Statistics Committee (GTZ)               |
| China           | 03/95                   | Planning and execution of intensive training courses in input-output statistics and modelling for staff of the State Statistics Bureau in Beijing and Nanjing (Friedrich Naumann Foundation) |
| Zimbabwe        | 02/95, 11/94            | Technical support to the preparation of National Long-term Perspective Studies (EU)  |
| Jordan          | 1992 - 95               | Promotion of the National Information System (NIS), support to development of statistics and data exchange in the public sector (GTZ)  |
| Tunisia         | 1990 - 95               | Technical support Institut d'Economie Quantitative (IEQ), design and implementation of economic analysis systems and organisational support (GTZ)  |
| Mauritania      | 01/91 - 07/91,<br>10/90 | Ministry of Planning, Technical support to macro-economic modelling, statistics (GTZ)  |
| Rwanda          | 06/89                   | Ex-ante evaluation of project "Agricultural development in Nshili - Kivu" (KfW and GTZ)  |
| Rwanda          | 02/89                   | Mid-term evaluation of support to the Ministry of Planning (GTZ)   |

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| Bangladesh | 08/89 - 12/89 | Ex ante Evaluation of proposed TA project " Promotion of the Private Sector", with review of agricultural sector policy and editing of final report (GTZ) |
| Jordan     | 10/88         | Mid-term evaluation of support to the Ministry of Planning (GTZ)  |
| Rwanda     | 1986-1987     | Advisory support to the Ministry of Finance and Economics: Improvement of business survey methods and macroeconomic modelling (GTZ)                       |
| Peru       | 1984-85       | Training in input-output statistics and data processing for staff of the National Planning Institute (GTZ)  |

#### 15. Professional experience record:

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| <b>Date:</b>       | 1989 –present  |
| <b>Location</b>    | Cologne, Germany   |
| <b>Company</b>     | International Policy Advising (independent consultancy)  |
| <b>Position</b>    | Director   |
| <b>Description</b> | Head of working group of independent policy advising consultants. Numerous assignments for short-term technical assistance to capacity building and human resource development as well as monitoring and evaluation mainly in areas relating to economic policy and private sector development at regional, national and local levels in many developing and transitional countries; frequent assignments, in part as team and mission team leader, to plan and carry out project progress reviews (evaluations) to monitor and evaluate implementation of TA projects, applying in particular strategic planning, PCM, ZOPP, RBM and logical framework methods; moderation of numerous conferences and workshops. |
| <b>Date:</b>       | 2014 - present   |
| <b>Location</b>    | Frankfurt, Germany   |
| <b>Company</b>     | Frankfurt School of Finance and Management (FSFM)  |
| <b>Position</b>    | Senior Lecturer  |
| <b>Description</b> | Organization and implementation of university courses in economic, political and social development in Africa  |
| <b>Date:</b>       | 1985 – 1988  |
| <b>Location</b>    | Kigali, Rwanda and Frankfurt, Germany  |
| <b>Company</b>     | Deutsche Gesellschaft für technische Zusammenarbeit (GTZ)  |
| <b>Position</b>    | Technical advisor, later project planner   |
| <b>Description</b> | Technical assistance to Rwandan Ministry of Finance and Economics; mainly in the areas of macro-economic analysis, business cycle monitoring and farming system analysis; later position as technical officer, responsible for project design, planning, management, and monitoring and evaluation in numerous TA projects.  |

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| <b>Date:</b>       | 1981 – 1984   |
| <b>Location</b>    | Bonn, Germany   |
| <b>Company</b>     | University of Bonn  |
| <b>Position</b>    | Research assistant  |
| <b>Description</b> | Development & application of input-output statistics, lecturer in regional planning |

#### 16. Activities as university lecturer:

- At Frankfurt School of Finance and Management (FSFM)
  - African Business Relations (Regional Specialisation), module components “Development of African Economies”, “Current Events” and “Cultural Diversity” (Winter 2014/15, Winter 2015/16)
  - African Business Relations (Regional Specialisation), module component “Development of African Economies” (Winter 2016/17, Winter 2017/18)
- At University of Cologne
  - “Resource governance in Africa” (Winter 2014/15, Winter 2015/16)
  - "Problems of development cooperation with Africa" (Summer 1995, Winter 1995/96, 1996/97, 1998/99, 2000/01, 2001/02, 2002/03, 2003/04, 2004/05, 2009/10, 2010/11, 2011/12)
  - "Dimensions of poverty in Africa" (Summer 1996 and 1999, Winter 2011/12 and 2012/13)
  - “Methodology of Development Cooperation” (Winter 2009/10, Summer 2011)
  - "Development cooperation with Africa" (Winter 2007/08 and 2008/09)
  - "Problems of poverty reduction in Africa" (Winter 2006/07)
  - "Civil society-based cooperation with Africa" (Winter 2005/06)
  - "Ethnicity, gender and development in Africa" (Winter 1997/98)
- At University of Potsdam
  - "European Project Management" (Spring 2007, 2008)
  - "Management Skills and Behaviour" (Summer 2007)
  - "International Project Management" (Summer 2002, 2003)
- At the Hertie School of Governance (HSOG)
  - Project Management" (9/2010)
- At the German Council on Foreign Relations (DGAP)
  - Project management for good governance: training and coaching organized by the Robert Bosch Foundation and sponsored by the Carl Friedrich Goerdeler Kolleg for Good Governance, programmes 2011/2012, 2012/2013 and 2013/14
- At the Huazhong University of Science and Technology (HUST) in Wuhan, China
  - "Project management for the social dimensions of higher education" (1/2013)

#### 17. Main activities as international trainer / moderator (in Germany, unless otherwise mentioned):

- Facilitation of multi-stakeholder planning workshops in the fields of fishery and mineral resource transparency and accountability (Nouakchott, 2/2017, planned)
- Design and delivery of training in monitoring and evaluation in river basin management for technical staff of the Congo Basin Commission (Kinshasa, 2/2017)
- Moderation of the annual planning workshop of the African Organisation of Public Accounts Committees (AFROPAC) for the period 2017-2018 (Lomé, 1/2017)
- Facilitation of a regional workshop of the Good Financial Governance (GFG) in Africa Program for enhanced cooperation between External and Internal Audit (Lilongwe, 5/2016)
- Planning and execution of a 3-day training workshop on reporting for Corporate Social Responsibility (CSR) in the mining sector of the DR Congo (Lubumbashi, 4/2016)
- Moderation of an international symposium on the Independence of Supreme Audit Institutions (Lilongwe, 11/2015)

- Moderation of a series of planning workshops for application of the EITI 2013 Standard in Mali (Bamako, 5/2015)
- Moderation of a planning workshop of government representatives for application of the EITI 2013 Standard in Germany (Berlin, 4/2015)
- Planning and moderation of a strategic planning workshop for the sector program “Resources & Development” (Hannover, 2/2015)
- Introduction to Poverty and Social Impact Analysis, PSIA (planning and execution of training workshops in Grand Popo and Cotonou, Benin, 11/2014)
- Operational planning, Regional Resource Governance (workshop moderation in Freetown, Sierra Leone, 01/2014)
- Project management in the area of the social dimensions of higher education (training for the Robert Bosch Foundation in Wuhan, China 02/2013, Berlin 09/2013 and 11/2013, Freiberg 02/2014)
- Project design and management for good governance (training in Berlin, 09/2012)
- Strategic project management for customs administration (training in Berlin, 03/2012)
- Moderation of BMZ planning workshop for the Global Resource Initiative for Development (GeRI) (workshop in Bonn, 02/2012)
- Moderation of World Bank - BMZ workshop on sustainable energy, gas, oil and mining (workshop in Bonn, 01/2012)
- Monitoring and evaluation of local economic development (training for private sector and non-state actors in Guinea, 11/2012)
- Participatory monitoring and evaluation (training for non-state actors in Senegal, 03/2011)
- Impact monitoring and evaluation for civil society (training in Senegal, 03/2011)
- Evaluation of public policies and programmes, with focus on the extractive industries (training in Guinea, 02/2011)
- Project management for good governance (HSOG, Berlin 09/2010)
- Monitoring and evaluation of performance in public administration (training for government and non-state actors in Dakar, Senegal, 10/2009)
- Monitoring and evaluation for strategic planning in supreme audit institutions (training in Phnom Penh, Cambodia, 09/2009 and 05/2010)
- Poverty and social impact analysis, PSIA (training in Cotonou, Benin, 04/2008)
- Monitoring and evaluation (training in Sana'a, Yemen, 09/2006 and 02/2007)
- Local economic development, LED (training for SMEs in Labé, Guinea 12/2006 and 05/2007)
- Contribution of economic and social research to good governance in Africa (moderation in Dalaba, Guinea, 12/2006)
- Contribution of good governance to poverty reduction (training in Guinea, 10/2005)
- Pro-Poor Growth (training in Guinea, 06/2005 and 02/2006)
- Monitoring and evaluation of international projects – concepts, methods, organisation (training seminars in Guinea 09/2003, 02/2004, 03/2004 and 12/2004; Benin 05/2004; Sierra Leone 06/2004)
- Regional integration and common agricultural policy - techniques of project planning (training in Pretoria, South Africa, 05/2003)
- Pro-poor growth in Uganda and Vietnam (moderation, 01/2003)
- Violence against women and girls (international conference moderation, 12/2002)
- Socio-economic aspects of project preparation, monitoring and evaluation (training carried in three Polish border cities, 12/2001)
- Support to the privatisation process (moderation in Yaoundé, Cameroon, 08/2000)
- Introduction to macroeconomic modelling (training in Mbabane / Swaziland, 09/1999)
- Promotion of the Committee for Statistics and Analysis (moderation in Almaty, Kazakhstan, 11/1998)
- Promotion of the National Statistics Committee (moderation in Bishkek, Kyrgyz Republic, 11/1998)
- Strategic human resource development (training in Budapest, Hungary, 06/1998)
- Strategy for science and technology policy in East Africa (moderation in Arusha, Tanzania, 05/1998)
- Needs analysis of the Committee for Statistics and Analysis (moderation in Almaty, Kazakhstan, 12/1997)
- Legal and social advising services for women (moderation in Minsk, Belarus, 10/1997)

- Support the Ministry for Planning and Economic Development (moderation in Mbabane, Swaziland, 10/1997)
- Reform of the national statistics system (moderation in Bishkek, Kyrgyz Republic, 04/1997)
- Analysis instruments and information systems for government advising in Central and Eastern Europe (moderation, 09/1996)
- Promotion of the National Planning Commission (moderation in Namibia, 12/1995)
- Information systems in developing countries (training, 05/1995)
- Introduction to input-output analysis (training in Beijing and Nanjing, China, 04/1995)
- Public sector financial management systems (training, 01/1995)
- Promotion of the Centre for Political and Economic Research (moderation in Minsk, Belarus, 12/1994)
- Macroeconomic advisory services (moderation in Tunisia, 05/1994)
- Promotion of the "Institut d'économie quantitative" IEQ (moderation in Tunisia 10/1992)
- Empirical analysis and forecasting methods (training, 10/1992)
- Promotion of national information systems (moderation in Jordan 04/1992)
- Methods and instruments of macroeconomic management (moderation, 10/1991)
- Rwanda – Introduction to its history, economics and political system (training, 05/1989)
- Macroeconomic analysis and forecasting (training in Rwanda 1989)
- Business surveys and business cycles (training in Rwanda 1988)
- Economic analysis and forecasting (training in Lima, Peru, 1985 and 1986)

#### 17. Recent training received

- Organisation of ex ante project evaluation processes (GIZ, 06/2017)
- Introduction to the International Council for Metals and Mining's Mining Partnerships for Development (ICMM, 11/2015)
- Environmental and climate impact evaluations (GIZ, 11/2010)
- Poverty impact assessment (GIZ, 10/2008)
- Human rights-based approach (GIZ, 09/2008)

#### 18. Main Works and Publications:

- Poverty Targeting Primer. Concepts, Methods and Tools. Full version and condensed Quick Primer. GIZ 2017. (English)
- External and internal audit: Cooperation for improved functionality in public financial control systems. Issues Paper. GIZ / AFROSAI. Johannesburg, South Africa. (English)
- Local Economic Development. Best practices and the Guinean experience. Chamber of Mines of Guinea / GIZ: Conakry 2016. (French)
- With Samuel Allen, Sam Gotomo, Joschka Havenith and Hussine Yilla: A Gap Analysis of Africa Mining Vision Implementation in Liberia and Sierra Leone. Published by GIZ. Eschborn 2015. (English)
- Human capacity development for global trade facilitation. Concepts and tools to strengthen customs administration, law and policy. Bonn and Eschborn: BMZ/GIZ, Nov. 2012. (English)
- Results-based monitoring and evaluation for trade facilitation. Practical guidelines. Published by: Caribbean Export Development Agency, Deutsche Gesellschaft für international Zusammenarbeit (GIZ) GmbH. Bridgetown, December 2012. (English)
- With Ludovic Nguessan, Matthias Grossmann and Dorothea Rischewski: Glossaire de la politique économique et sociale au Sénégal. Dakar, September 2012. (French)
- "Language and poverty in Africa: Do language policies help or hinder poverty reduction?" Plenary Paper, in Brenzinger, Matthias and Fehn, Anne-Maria (eds.), Proceedings of the 6th World Congress of African Linguistics. Cologne 17-21 August 2009. Cologne: Rüdiger Köppe Verlag 2012, pp. 39-44. (English)
- With Jana Leutner and Michael Rösch: On the use of results chains in natural resources governance. Basic concepts and exemplary applications to the extractive industries. BMZ / GIZ: Bonn and Eschborn, October 2011. (published in English and French)
- Poverty Impact Assessment of Development Partnerships, Practical guidelines for poverty-oriented planning and reporting of public-private partnerships in the agricultural sector, GIZ: Division 1021, Cooperation with the Private Sector – Africa. Eschborn 2011.
- With Ilse Worm: Assessment of the Poverty Impacts of Development Partnerships. A tool development for the poverty impact assessment of public-private partnerships in agricultural

and health sectors. GIZ: Division 1021, Cooperation with the Private Sector - Africa. Eschborn 2011.

- The International Tax Compact (ITC) Monitoring System: Current Situation and Future Perspectives. Cologne, May 13, 2011.
- "Guinea's Foreign Policy" in Gieler, Wolfgang (ed.), "Handbook of African Foreign Policy", Paderborn: Verlag Ferdinand Schöningh 2007. (German)
- "Regional Integration and Common Agricultural Policy: A Comparative Review" in CERI (ed): Regulation of International Agricultural Markets. Paris 2006. (French)
- Glossaire de la politique économique et sociale en Guinée. Conakry: Edition Castel 2006 (original in French, with translations in Soussou, Pular, Malinké, Guerze, Toma and Kissi)
- "Recent trends in the organisation of vocational education and training. An international comparative study." Cologne, Dec. 2003.
- Compétitivité et Pauvreté - Le cas du Cameroun. Vers une stratégie de promotion de la compétitivité économique favorable à la réduction de la pauvreté. Etude diagnostique (analyse générale). Rapport final. Projet: Appui à l'élaboration de Stratégies de Réduction de la Pauvreté en Afrique subsaharienne. February 2003. (French)
- "A comparative review of science and technology policies and capacities in East Africa" in Bennett et al 2000 (see below), pp. 221-279.
- with Gacuhi, Alexander R.; Kohi, Col. Dr. Yadon M.; Mugoya, Charles F. : Science and Technology Policy in East Africa. Published by the East African Community (EAC). ISBN 9987-666-02-7. Arusha 2000.
- "Transformation in Belarus: Research for Social Change" in 401-Telegramm, Newsletter of GTZ Department 401 (Economic and Social Policy). Eschborn, May 1996. (German)
- "History and Politics of the Rwandan Patriotic Front" in Schürings, Hildegard (ed.): War and Genocide in Rwanda. ISBN 3-929088-79-3. Cologne: ISP Verlag 1994, pp. 168-183. (German)
- "Project information and monitoring systems for the management of development cooperation" in GTZ (ed.): Development Cooperation Management. Rossdorf: TZ Verlag 1994, pp. 119-136. (German)
- "Empirical instruments of analysis and forecasting for social policy decision making" in GTZ (ed.): Social Policy Advising in Technical Development Cooperation. ISBN 3-88085-494-7. Rossdorf: TZ Verlag 1993, pp. 157-176. (German)
- The Implementation of Poverty-Conscious Macroeconomic Frameworks in Africa. Washington: AFTHR Technical Note No. 2. The World Bank 1993.
- "Experience of the GTZ with developing and implementing information systems for macro-economic policy advising in developing countries. A review and assessment of needs" in Bennett/Giegerich (eds.) 1993 (see below), pp. 17-49.
- with Giegerich, Matthias (eds.): Information Systems for Macroeconomic Policy Advising in Developing Countries. Baden-Baden: Nomos Verlagsgesellschaft 1993. ISBN 3-7890-2888-6. (German)
- Information Systems for Improved Macroeconomic Policy in Developing Countries. ISBN 3-88085-490-4. Rossdorf: TZ Verlag 1993.
- "Private Sector Development in the Third World - Theory, Practice and Some Questions of Strategy" in: Bennett 1994 (see below), pp. 1-11.
- "Interdependence between Agricultural Policy and Private Sector Promotion in Bangladesh" in: Bennett 1994 (see below), pp. 90-121.
- (ed.): Private Sector Development in Bangladesh. ISBN 3-928727-00-1. Cologne, Oase Verlag 1991.
- with Preissler, Richard: Traditional and adapted agriculture in the region of Nyabisindu (Ruanda). A comparative analysis of production systems. 1987. (French and German editions)
- The Structure of the West German Food Economy. Specification and Evaluation of Input-Output Tables for the Years 1970, 1974 and 1978. Doctoral Thesis. Bonn 1987. (German)

#### 19. Selected Reports / Working Papers / Presentations:

- Internal and external audit: Cooperation for improved functionality in public financial control system. Issues Paper. GIZ, Malawi, October 2016.
- Résultats de l'Atelier de Formation sur le Reporting en Responsabilité Sociétale des Entreprises (RSE) en République Démocratique du Congo (RDC). Fédération des Entreprises du Congo (FEC) et GIZ, Lubumbashi, April 2016.

- Towards Achieving the Sustainable Development Goals: What Roles for Supreme Audit Institutions? GIZ, South Africa, December 2015.
- Support to Knowledge Sharing on SDGs among AFROSAI Members. Concept Paper. GIZ, South Africa, December 2015.
- On the use of results chains in natural resource governance. Basic concepts and exemplary applications to the extractive industries. Discussion paper. Cologne, June 28, 2011.
- Practical guide for performance management. Ministry of Finance. Dakar, Senegal 2010. (French)
- Problems of development cooperation with Africa (compact training course presentation, University of Cologne, Jan 2007).
- Monitoring and Evaluation (M&E) Strategy for the Third Five-Year Plan. Sana'a, Yemen, October 2006.
- Building Regional Agricultural Markets - A Global Review, presentation to the Ministry of Economics and Finance, Paris / France, October 11th, 2005.
- with Farnsworth, Nick: EC-funded microprojects programmes - Review of recent monitoring results. Brussels, October 2003.
- Cours de base sur l'évaluation des programmes et projets de lutte contre la pauvreté - Documentation du cours. October 2003.
- Common Agricultural Policy in the Context of Regional Economic Integration. A global review of policies, institutions and instruments. Final draft. FAO. Cologne, April 2003.
- La mise en œuvre de la Stratégie de Réduction de la Pauvreté (SRP) en Guinée. Cologne / Conakry, March 2003.
- Compétitivité et Pauvreté - Le cas du Cameroun. Cologne / Yaoundé, Feb. 2003.
- Monitoring: Basic Concepts. Presentation for workshop on impact monitoring at the GTZ Conference "Violence against Women and Girls". Berlin, Dec. 2002.
- Armut und Wirtschaftspolitik in Transformationsländern. Endbericht. Cologne, Sept. 2002.
- with Hansen, Bodil: Analysis of EC Project Monitoring Results. Brussels: Commission of the European Union, Jan. 2002.
- with Thun, Franz: Management Training Programme: Socio-economic aspects of project preparation, monitoring and evaluation. In English and Polish). Cologne / Warsaw, Dec. 2001.
- with Fuhr, Harald: Programme to Strengthen the SADC Secretariat. Mission Report. Berlin / Cologne, Oct. 2001.
- Special Preparatory Programme (SPP) for Structural Funds in Poland. Final Report. Warsaw, Aug. 2001.
- Armut und Wirtschaftspolitik in Tanzania. Cologne, June 2000.
- Results of the Conference "Implementing Structural Funds". Lake Bled, Slovenia. June 2000.
- Special Preparatory Programme (SPP) for Structural Funds in Poland. Inception Report. Warsaw, May 2000.
- Science and Technology Policies and Capacities in East Africa. Presentation. Brussels, April 2000.
- Kapazitäten der Armutsforschung in Tanzania. Cologne, Dec. 1999.
- Swaziland Macroeconomic Model. Operator's Manual. Mbabane, Dec. 1999.
- Swaziland Macroeconomic Model. Users' Handbook. Mbabane, Dec. 1999.
- with Gacuhi, Alexander R.; Kohi, Yohi M.; Mugoya, Charles F.; Munisi, I. A.: Science and Technology Policy in East Africa. Background Paper and Country Reports. Arusha, Nov. 1999.
- Introduction to macroeconomic modelling. Documentation of the training seminar. Mbabane (Swaziland), Oct. 1999.
- Bericht über die Ergebnisse einer Kurzberatung zur fachlich-organisatorischen Unterstützung des MEPD bei der Planung der Nachbetreuung. Projekt: "Berater für Entwicklungsplanung", Swaziland. Mbabane, July 1999.
- Science and Technology Policies and Capacities in East Africa. A Comparative Review. Cologne, May 1999.
- Wissenschaftliche Forschung in Ostafrika. Kapazitäten, Politik, Perspektiven. Presentation. Eschborn, Aug. 1998.
- Förderung institutioneller Partnerschaften (Twinning) im Rahmen des PHARE-Programmes in Ungarn und der Slowakei. Cologne, June 1998.
- with Román, Tamás and Szücs, István: Human Resource Management and Organisational Development in the Hungarian State Treasury. An Assessment of Strategic Needs. Budapest, June 1998.



- Report of the First Meeting of the Expert Team on Research Co-operation in the East African Co-operation (EAC) Region. Arusha, Jan. 1998.
- Bericht über die Ergebnisse der Beratung des nationalen Statistikkomitees (Natstatkom) der Kirgisischen Republik. Cologne, Jan. 1998.
- Bericht über die Ergebnisse der Beratung des Komitees für Statistik und Analyse der Agentur für strategische Planung und Reformen der Republik Kasachstan. Köln, Jan. 1998.
- Bericht über rechts- und sozialpolitische Beratung für Frauen in Belarus. Ergebnisse der konzeptionellen und methodischen Abstimmung der Einzelmassnahme. Cologne, Nov. 1997.
- Bericht über die Ergebnisse der Beratungen. Projekt: Berater für Entwicklungsplanung im Ministry of Economic Planning and Development (MEPD), Swaziland. Mbabane, Nov. 1997.
- Promotion of the Belarusian Academy of Education. Main results of the coordination mission. Minsk, Oct. 1997.
- Technical Assistance to Development Planning. Workshop Report. Mbabane (Swaziland), Mbabane, Oct. 1997.
- Ergebnisse der Beratung des Sekretariats der Commission for East African Cooperation (EAC). Cologne, Aug. 1997.
- Amtliche Statistik und gesellschaftliche Transformation in Kirgisistan. Dokumentation der Ergebnisse eines internationalen Statistikseminars. Cologne, July 1997.
- Bericht über Rechtsberatung für Frauen in Belarus. Ergebnisse einer ersten Bedarfsanalyse. Cologne, 1997.
- Ergebnisse der Beratung des Sekretariats der Commission for East African Co-operation (EAC). Cologne, March 1997.
- with Heine, Bernd: Geisteswissenschaften, Technik und die Zukunft interkultureller europäisch-afrikanischer Beziehungen. Unpublished manuscript. Cologne 1997.
- Die Situation der regionalen Statistikkomitees in der kirgisischen Republik. Vorläufige Ergebnisse einer zweiseitigen Organisationsanalyse. Cologne, Sept. 1996.
- Bericht über die Ergebnisse der Koordinationsreise zum Projekt "Förderung des Zentrums für ökonomische und soziale Forschung", Republik Belarus. Cologne, July 1996.
- Langfristige Entwicklungsstrategien in der wirtschaftspolitischen Diskussion: Bisherige Praxis und mögliche TZ-Beiträge. Presentation. Eschborn, March 1996.
- Second NPC Strategic Planning Workshop. Gross Barmen, 6 to 9 December 1995. Workshop Documentation and Moderator's Report. Windhoek, Dec. 1995.
- Bericht über die Ergebnisse der Koordinationsreise zum Projekt "Förderung des Zentrums für ökonomische und soziale Forschung", Republik Belarus. Cologne, Nov. 1995.
- Bericht über das Fachgespräch "Die Sozialpsychologie der Transformationsgesellschaft". Cologne, Nov. 1995.
- A practical guide to the input-output method of economic analysis and forecasting. Cologne, June 1995.
- Bericht über das Fachgespräch "Die ökonomische Analyse der Transformationsgesellschaft". Cologne / Minsk, June 1995.
- The Input-Output Method of Economic Analysis and Forecasting. Summary Report on the FNS/SSB Seminar. Cologne / Beijing, Apr. 1995.
- The Input-Output Method of Economic Analysis and Forecasting. Summary Report on the FNS/CDCIP Seminar. Cologne / Nanjing, March 1995.
- Workshop on the "National Long-Term Perspective Studies (NLTPS) Project". Documentation. Kadoma (Zimbabwe), Feb. 1995.
- Bericht über die Ergebnisse der Koordinationsreise zum Projekt "Förderung des Zentrums für ökonomische und soziale Forschung", Republik Belarus. Cologne, Jan. 1995.
- Der Aufbau von EDV-gestützten Projekt-Informations- und -Monitoring-Systemen (PIMS) für Zwecke des nationalen EZ-Managements in Entwicklungsländern. GTZ Arbeitspapier. Eschborn, Jan. 1995.
- Material zur Vorbereitung der Prüfung des Vorhabens "National Long-Term Perspective Studies", Simbabwe. Cologne, Dec. 1994.
- Schlussbericht über die Durchführung des Vorhabens "Beratung des Planungsministeriums", Jordanien. Cologne, Dec. 1994.
- Informationstechnik in der Bundesrepublik Deutschland. Report on the Jordanian NIS information trip to Germany. Cologne, Oct. 1994.
- Une évaluation succincte du modèle calculable d'équilibre général du Bénin (BENMCEG) version dimension sociale du développement. Cologne, Oct. 1994.

- Bericht über die Projektfortschrittskontrolle zum Projekt "Volkswirtschaftliche Regierungsberatung", Tunesien. Cologne, Sept. 1994.
- Projekt-Informations- und –Monitoring-Systeme. Dokumentation zum Beratungsgespräch. Eschborn, June 1994.
- Bericht über die Trägeranalyse und Vorbereitung eines Arbeitsvorschlages zum Projekt "Förderung des Zentrums für ökonomische und soziale Forschung", Republik Belarus. Cologne, June 1994.
- Makroökonomische Rahmenmodelle für sozialpolitische Beratung in Afrika. Presentation. Gerhard-Mercator-Universität. Duisburg, April 1994.
- The Project Information and Monitoring System (PIMS) of Jordan – Some Lessons of Experience. Presentation. Eschborn, Jan. 1993.
- New Directions in Macroeconomic Information Management. Cologne, Dec. 1993.
- with Schuber, Barik: Zur Aktualisierung der Trägeranalyse und Bewertung der Ergebnisse des ZOPP-4 Workshops und Operationsplanung. Frankfurt / Cologne, Oct. 1993.
- Projektinformations- und –monitoringsysteme zum Management der Entwicklungszusammenarbeit. Cologne, June 1993.
- Results of GTZ Backstopping Mission. Project "Advisory Services to the Ministry of Planning", Jordan. Amman / Cologne, May 1993.
- Aide-Memoire de la mission de suivi et de reprogrammation du Projet "Planification et Gestion Macroéconomique (PGM)". Nouakchott, March 1993.
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- Possibilités et limites des méthodes d'analyse macro-économique appliquées régionalement. Presentation. DSE. Berlin, Nov. 1992.
- Technical assistance to developing countries for improved macroeconomic policymaking – The German experience with special references to issues of macroeconomic modelling. Presentation. Washington, Aug. 1992.
- Bericht über die Projektprüfung zum Projekt "Förderung nationaler Informationssystem", Jordanien. Cologne / Eschborn, Sept. 1992.
- Support to fiscal management in developing countries: GTZ's experience with special reference to Swaziland. Presentation. Eschborn, May 1992.
- Bericht über die Projektfortschrittskontrolle zum Projekt "Berater im Planungsministerium", Jordanien. Cologne / Frankfurt a.M., April 1992.
- Comments on the "Proposed Framework for Socio-Economic and Environmental Evaluation in the Sahel (CESES)" by CILSS, Dept. of Projects and Programmes. Ecology-Environment Team. Cologne, March 1992.
- Computerized Information Systems for Macroeconomic Management in Developing Countries: Basic Concepts and Problems. Discussion Paper for GTZ. Eschborn, June 1991.
- Towards an improved environment for private sector development in Bangladesh. An interdisciplinary approach to policy assessment. Eschborn, March 1991.
- with Marara, Francis A.: Computerized Debt Management Systems in Developing Countries. Cologne, March 1991.
- with Cheikh-Sidia, Abdallah Ould : Note méthodologique sur le module " Dette Extérieure " du modèle MEMAU. Nouakchott, March 1991.
- Improving the conditions for the development of the private sector in developing countries. Cologne, Aug. 1990.
- Agricultural Development and Private Sector Policy in Bangladesh. Cologne / Dhaka, Dec. 1989.
- Zur Wirtschaftlichkeit des standortgerechten Landbaus. Ergebnisse einer Studie des PAP Nyabisindu. Presentation. Wehingen, Dec. 1989.
- Bericht über die Projektprüfung zum Projekt "Landwirtschaftliche Entwicklung der Gemeinden Nshili und Kivu", Rwanda. Cologne, Aug. 1989.
- Etude sur l'élaboration d'un cadrage macro-économique pour la programmation des investissements publics en Mauritanie. Parties 1-5. Nouakchott, April 1989 - Oct. 1991.
- Projektfortschrittskontrolle und Planung der nächsten Projektphase. Projekt "Beratung des Planungsministeriums", Jordanien. Cologne, Dec. 1988.
- Le recensement et l'analyse des prix aux marchés dans la zone d'action du projet agro-pastoral (PAP). Nyabisindu, Sept. 1987.

- Bericht über die Projektfortschrittskontrolle zum Projekt "Berater im Finanz- und Wirtschaftsministerium", Rwanda. Cologne, March 1989.
- Applications of input-output analysis to development planning. Bad Honnef (DSE), Oct. 1985.
- Bericht über den Einsatz eines Kurzzeitexperten beim INP. Lima (Peru), March 1985.
- Die interregionale Input-Output-Analyse: Konzept und Anwendungsmöglichkeiten. Bonn 1985.

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